hisp Uganda

2025-2026 ANNUAL REPORT



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Acronyms and Abbreviations

ADEx	Automated Data Exchange
AFENET	African Field Epidemiology Network
APHRC	African Population and Health Research Center
CDC	Centers for Disease Control and Prevention
DEMIS	District Education Management Information System
DHIS2	District Health Information System 2
DIDIDA	Digital Disease Diagnostics Africa
eHMIS	Electronic Health Management Information System
eIDSR	Electronic Integrated Disease Surveillance and Response
eMIS	Education Management Information System
EMIS	Education Management Information System
EPI	Expanded Program on Immunization
EPOSIT	Evidence-based Policies and Health Systems Interventions for Antenatal Care - ePOSIT (eREG4ANC8)
eRegisters	Electronic Registers
NDP	National Development Plan
NPA	National Planning Authority
OPM	Office of the Prime Minister
PHEOCs	Public Health Emergency Operations Centres
PoE	Points of Entry
SEMIS	School Education Management Information System
SUBEBs	State Universal Basic Education Boards
TB	Tuberculosis

TCA	Technical Collaboration Agreement
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNICEF	United Nations Children's Fund
UNMA	Uganda National Meteorological Authority
VL	Visceral Leishmaniasis

MESSAGE FROM THE EXECUTIVE DIRECTOR



Dear friends, partners and well-wishers,
It is with great pride and gratitude that I present the HISP Uganda 2025/26 Annual Report.

This year, our teams worked across more than 20 active projects, reaching thousands of health facilities, hundreds of thousands of patients, and millions of learners directly and indirectly through the digital systems we design, implement, and maintain.
Our mission to strengthen digital information systems across health, education, and governance has never been more relevant, and our impact has never been broader.

In 2025, we expanded Uganda's national DHIS2/eHMIS ecosystem, digitized facility-level health registers across the country, pioneered climate-health data integration, and supported national surveillance and immunization systems. We advanced education data systems in Uganda, Eswatini, and Nigeria, and supported the Government of Uganda to strengthen its planning, governance, and accountability platforms. Across all of this work, we stayed true to our commitment: local ownership, data quality, and evidence-driven action.

None of this would have been possible without our exceptional team of committed professionals who bring technical excellence, creativity, and purpose to every project. I am equally grateful to our government partners, funders, and collaborators the Ministry of Health, Ministry of Education & Sports, Office of the President, Office of the Prime Minister, Global Fund, GAVI, APHRC, Wellcome Trust, KIX/IDRC, CDC, UNICEF, UNESCO, and many others whose trust and partnership make our work possible.

As we look to 2026, we remain focused on scaling what works, deepening local capacity, and generating evidence that drives real change. Digital systems are only as powerful as the people who use them and the institutions that sustain them. HISP Uganda will continue to invest in both.

Thank you for your continued confidence in HISP Uganda. Together, we are strengthening systems, generating evidence, and driving change.

Warm regards,
Executive Director
HISP Uganda
Dr. Fulgentious Baryarama

MESSAGE FROM THE PROGRAMS DIRECTOR



Dear colleagues and partners,

The year 2025 was a significant year of implementation, innovation, partnership, and learning for HISP Uganda. Across health, education, governance, research, a

regional support, we continued to contribute to stronger information systems and greater use of data for planning, service delivery, accountability, and decision-making. Our work remained anchored in the belief that sustainable digital transformation requires not only technology, but also strong local capacity, institutional ownership, collaboration, and a culture of using data for action.During the year, HISP Uganda supported a broad portfolio of programs.

In health, we worked with the Ministry of Health and partners to strengthen DHIS2/eHMIS maintenance, data quality improvement, ADEx reporting, malaria data systems, eRegisters, eIDSR and surveillance platforms, EPI data management, individual-level data digitization, and historical TB data use.

We also contributed to emerging areas such as climate and health integration, where environmental, climate, air-quality, nutrition, and health data are being brought together to support better preparedness and decision-making.

In education, we continued to support DHIS2-based education management information systems in Uganda, Eswatini, Nigeria, and Lesotho. This included strengthening Uganda's DEMIS under KIX 2.0, supporting Eswatini's SEMIS, contributing to EMIS work in Nigeria and Lesotho, and promoting district-level education data use. These efforts are helping education managers, planners, schools, and ministries move toward more timely, reliable, and actionable data for planning, supervision, and resource allocation.

Our governance portfolio also advanced in 2025 through support to national monitoring and reporting systems. This included work with the Office of the Prime Minister and National Planning Authority on the National Development Plan IV web-based M&E system, as well as support to the Office of the President, district and facility teams, education institutions, development partners, universities, research institutions, the University of Oslo/HISP Centre, HISP Africa groups, and the wider HISP network. These partnerships strengthened implementation, improved coordination, and created opportunities for shared learning across sectors and countries.

The year also came with challenges, including changing programme requirements, limited resources, infrastructure constraints, data quality gaps, fragmented systems, competing priorities, and the need for continuous support as digital platforms expand. These challenges reinforced the importance of adaptive planning, collaboration, interoperability, local ownership, and sustainable financing for information systems.

Looking ahead, our priorities include strengthening interoperability, data quality, analytics and visualization, digital transformation, climate-health intelligence, education data use, governance reporting, research translation, and institutional capacity across the HISP network.

We also see opportunities to deepen responsible use of emerging technologies, strengthen regional collaboration, and support more sectors to use data for better decisions.I extend my sincere appreciation to the HISP Uganda team for their dedication, professionalism, and resilience throughout 2025.

I also thank our government counterparts, partners, funders, health workers, education teams, researchers, district leaders, communities, and the wider HISP network for their trust and collaboration. The achievements of 2025/26 were made possible through collective effort, and we look forward to building on this foundation in the coming year.

With respect and collaboration,
Dr. Prosper Behumbize

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Programme Director
HISP Uganda

“Sustainable digital transformation requires not only technology, but also strong local capacity, institutional ownership, collaboration, and a culture of using data for action.”

ABOUT US

HISP Uganda is a not-for-profit organization that uses digital technology, data, and research to strengthen public service delivery, particularly in health, education, and governance.

Established in 2013, the organization develops, implements, and supports sustainable information systems that enable governments and institutions to collect, manage, analyze, share and use data for informed decision-making and planning.



Our VISION

Sustainable information systems for action



Our MISSION

To develop, implement and promote use of sustainable and integrated information systems for action

Core Values

Transparency and Accountability: Our guiding principles are honesty, responsibility and integrity.

Efficiency and effectiveness: We believe in timely delivery of quality services.



Innovation and creativity: We are dynamic and strive to generate new ideas and techniques in our work

Teamwork: Our organizational culture supports and encourages constructive two-way dialogue and a commitment to working together as part of the global HISP community.

Recognition and reward: We value, appreciate and reward our staff

OUR TEAM

Leadership



Dr.Fulgentious Baryarama
Executive Director



Dr. Prosper Behumbize
Programs Director

Finance and Administration Team



Abdul Kharim
Team Lead- Finance and Administration



Anne Okoth
Accountant



Eumery Nagitta
Operations Officer



Teddy Naluggo
Office Assistant

Systems Development Team



Stephen Ocaya
Team-lead Systems Development



Charles Olupot
Senior Software Developer



Sam Sekyiwere
Senior Soft Ware Engineer



Albert Mutesasira
Software Developer



Edwin Muhumuza Arinda
Software Developer



Kaye Milton
Software Developer

Project Management & Support



Eric Munyambabazi
Team-lead Project Management & Support



Monica Grace Amuha
Team-lead Research & Innovation



Florence Musinguzi
Project Coordinator DHIS2 for Education



John Karuhanga
Project Coordinator



Sonia Kuhumura
Project Coordinator



Cynthia.M.Rukundo
Communications Officer

Information Systems and Support



Patrick Omiel
Team-lead Information Systems and Support



Sam Kasozi
Information Systems Analyst



Shivan Asimire
Information Systems Officer



Brian Ntare
Information Systems Officer



Joan Nakibuka
Project Coordinator



Christine Anyumel
Information Systems Officer



Roland Muhangi
Digital Research Assistant



Bridget Kusiima
Digital Research Assistant



Sarah Awino
Information Systems Officer



Timothy Rutare
Information Systems Officer



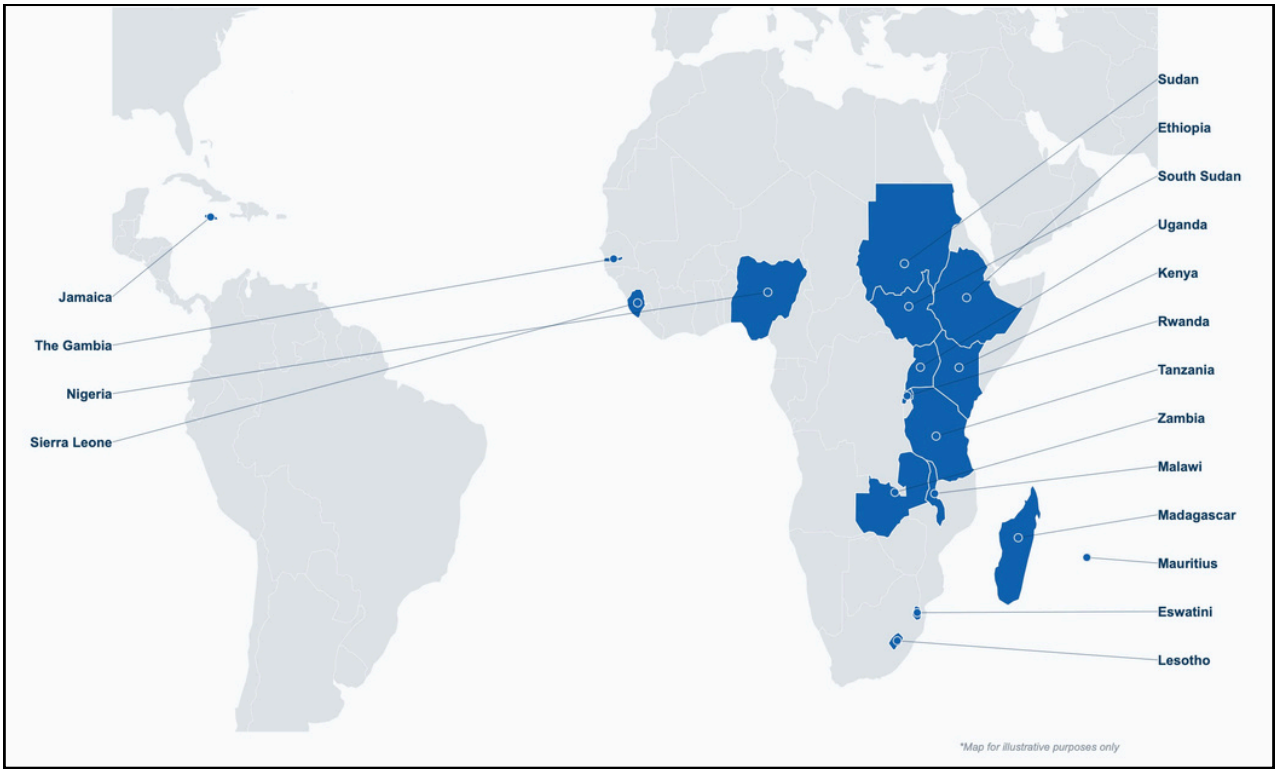
Suleiman Ssebaduka
Information Systems Officer

OUR GLOBAL FOOT PRINT

HISP Uganda has established a growing global footprint through her contribution to the design, implementation, strengthening, and sustainability of health information systems in Uganda, across Africa, and beyond.

Through her technical expertise in DHIS2, digital health and education architecture, interoperability, analytics, capacity building, and long-term system support, HISP Uganda works with governments, ministries of health, ministries of education, development partners, academic institutions, and implementing agencies to strengthen data systems for better decision-making.

HISP Uganda's participation in regional and international digital initiatives reflects the organization's ability to combine local implementation experience with global best practices, positioning HISP Uganda as a trusted technical partner in advancing sustainable, scalable, and country-owned information systems. Below is a map of HISP Uganda's digital footprint.



OUR IMPACT AND GLOBAL REACH





KEY ACHIEVEMENTS 2025



INTRODUCTION AND HIGHLIGHTS

The 2025 fiscal year represented a significant maturation of HISP Uganda's digital public infrastructure mandate. Through deep technical collaboration with governmental entities, academic institutions, and regional development partners, the organization solidified its role as a premier architect of national digital information systems.

By operationalizing evidence-informed decision-making frameworks, HISP Uganda accelerated the digital maturity of health and governance ecosystems both domestically and across the broader African region.

Central to the 2025 strategic agenda was the optimization of the national DHIS2/eHMIS platform. HISP Uganda spearheaded the integration of advanced interoperability standards, enhancing data quality, and strengthening surveillance architectures for climate-health, immunization, and electronic health registries.

This technical leadership ensured the availability of high-fidelity, real-time data, thereby enabling more precise policy formulation and epidemic response mechanisms. Beyond health, the organization successfully scaled its digital governance portfolio, implementing robust Education Management Information Systems (EMIS) and data-driven monitoring and evaluation platforms across several African nations.

Innovation and institutional capacity-building remained core operational pillars. The organization expanded its multidisciplinary research efforts, specifically in climate-health integration, artificial intelligence for public health, and disease diagnostics.

These initiatives were supported by strengthened internal financial and project management governance, facilitating the successful execution of complex, multi-donor programs. As the organization transitions into 2026, it remains focused on leveraging the DHIS2 ecosystem as a foundation for scalable, interoperable, and sustainable digital public infrastructure, committed to fostering evidence-based governance and improving cross-sectoral development outcomes.

HEALTH DOMAIN

At the beginning of 2025, Uganda's digital health ecosystem had made significant progress in expanding the use of digital information systems but continued to face challenges related to system interoperability, data quality, infrastructure optimization, and the growing demand for integrated, real-time health information to support service delivery and public health decision-making.

As the national DHIS2/eHMIS platform continued to evolve, there was an increasing need for sustained technical support, innovation, and capacity building to ensure that digital systems remained reliable, secure, and responsive to emerging health priorities.

As the Ministry of Health's primary technical partner for the national DHIS2/eHMIS ecosystem, HISP Uganda played a central role in strengthening Uganda's digital health infrastructure throughout 2025.



Data validation at Kiyoola HC II with HF midwife in Mukono district.

Working closely with government and development partners, the organization supported the maintenance and enhancement of national health information systems while driving innovations that improved data quality, interoperability, analytics, surveillance, and evidence use across the health sector.

By the end of 2025, these investments had strengthened the resilience and performance of Uganda's national digital health ecosystem, improving the availability of timely, high-quality data for planning, surveillance, programme management, and policy formulation.

HISP Uganda's continued technical leadership and partnership with the Ministry of Health and development partners reinforced Uganda's position as a regional leader in digital health innovation and demonstrated the transformative value of integrated digital information systems in improving health outcomes.

Uganda's national digital health ecosystem depends on reliable, integrated, and well-maintained platforms. In 2025, HISP Uganda was the primary technical partner for the Ministry of Health's DHIS2/eHMIS environment.

DHIS2/eHMIS Maintenance, Data Quality & Malaria Repository



Participants engaging with the eHMIS systems during a training in Lesotho

HISP Uganda partnered with the Ministry of Health under the Global Fund Grant to strengthen Uganda's national digital health infrastructure through enhanced DHIS2/eHMIS maintenance, data quality improvement, ADEx reporting support, and the revamp of the National Malaria Data Repository in 2025.

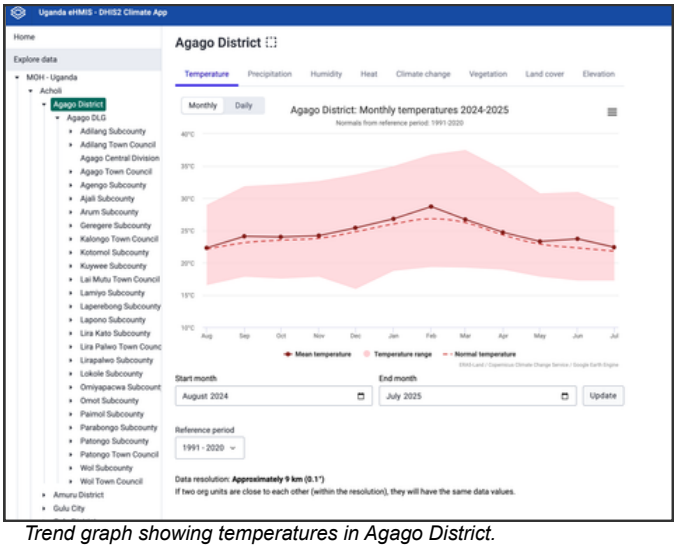
The initiative improved the reliability, performance, and interoperability of key health information systems while strengthening access to high-quality data for planning, surveillance, and program management.

Through system optimization, infrastructure enhancements, user capacity building, and the integration of legacy malaria data into a centralized repository, HISP Uganda supported more efficient reporting and evidence-based decision-making at national and sub-national levels. These efforts continue to reinforce Uganda's digital health ecosystem and its ability to respond effectively to public health priorities.

Regional & Uganda Climate-Health Data Integration (DHIS2/HMIS)

HISP Uganda was awarded under the DHIS2 Climate and Health Initiative which was one of the 10 countries funded by Wellcome Trust through the University of Oslo.

This pilot project sought to integrate climate and health data which was disaggregated into programs like air quality, nutrition, and Non Communicable Diseases(NCD'S). This was achieved through stakeholder engagements with both Ministries i.e Ministry of Water and Environment under the department of Meteorology and Ministry of Health under the department of Environmental Health.



Trend graph showing temperatures in Agago District.



HISP staff, and some of the staff from the Min. of Health under the department of environment heath visiting a weather station in Jinja

These efforts resulted in the development of a collaborative framework between the Ministry of Water and Environment and the Ministry of Health signed by both permanent secretaries.This framework opens pathways for both ministries to share data within strict data security frameworks. Work included co-design of climate-health use cases with MoH, UNMA, AirQo, and UNICEF Uganda, DHIS2 Climate App configuration, district-level risk forecasting, hotspot mapping, dashboard development, and machine learning pipelines.

Scorecard

Org. unit	Malaria Burden					Climate/Weather			Case Management							
	Number of confirmed malaria cases	% of out-patient vis-its that are due to malaria	Proportion of total admis-sions that are due to malaria (%)	Test posi-tivity rate (%)	Malaria deaths reported	Air Temperature (Degrees Celcius)	Relative Humidity (%)	Precipitation (mm)	Testing rate (%)	Confirmed malaria cases treated (%)	% of health facilities with stock out of 1st line anti-malarials (AL)	% of health facilities with stock outs of malaria rapid diagnostic test	ANC 1 Coverage (%)	% of preg-nant women at-tending ANC 1 in first trimester	ANC 4 Coverage (%)	IPTp covera
MOH - Uganda	803,168	20%	18%	35%	283	25	48%	35	98%	99%	6%	15%	102%	35%	51%	75%
Acholi	78,959	31%	22%	43%	25	27	32%	7	103%	100%	2%	16%	105%	36%	57%	76%
Agago District	18,105	45%	26%	53%	3	27	35%	5	104%	100%	2%	16%	111%	38%	54%	69%
Amuru District	6,015	30%	18%	40%	0	28	30%	6	102%	100%	2%	22%	130%	24%	64%	78%
Gulu District	4,725	36%	23%	50%	0	28	31%	7	96%	104%		57%	79%	32%	45%	76%
Gulu City	4,809	9%	9%	16%	9	27	35%	9	138%	94%		9%	141%	39%	80%	76%
Kitgum District	10,445	30%	20%	47%	4	27	33%	5	94%	99%	8%	8%	104%	31%	54%	70%
Lamwo District	12,382	39%	39%	51%	3	28	31%	7	90%	103%		6%	123%	57%	92%	78%
Nwoya District	6,072	31%	25%	46%	2	28	37%	11	93%	99%	4%	22%	66%	28%	36%	84%
Omoro District	7,431	39%	36%	44%	4	27	36%	9	103%	99%	3%	3%	93%	35%	54%	85%
Pader District	8,975	39%	29%	44%	0	28	34%	5	100%	100%		14%	116%	45%	58%	66%
Ankole	38,177	12%	8%	28%	6	23	56%	43	104%	98%	2%	9%	98%	42%	62%	74%
Bugisu	35,401	19%	18%	35%	14	20	49%	42	99%	99%	7%	14%	106%	53%	56%	64%
Bukedi	52,384	23%	29%	34%	11	23	63%	57	96%	98%	2%	15%	104%	35%	49%	74%
Bunyoro	43,948	25%	19%	41%	29	26	48%	24	107%	100%	6%	17%	103%	31%	47%	85%
Busoga	129,907	30%	25%	43%	20	24	68%	62	70%	98%	10%	23%	110%	34%	49%	79%
Kampala	11,412	3%	5%	13%	17	23	74%	67	155%	91%	4%	9%	141%	25%	76%	59%
Karamoja	28,380	26%	27%	36%	16	25	34%	6	87%	99%	5%	19%	95%	39%	55%	80%
Kigezi	5,536	3%	4%	12%	5	20	67%	55	106%	98%	18%	12%	96%	41%	65%	77%
Lango	73,143	38%	22%	50%	25	26	43%	14	105%	99%	6%	12%	96%	45%	61%	73%
North Central	88,735	19%	20%	36%	39	24	60%	59	103%	99%	5%	14%	108%	28%	47%	80%

Digitization of Paper Registers

HISP Uganda, in collaboration with the Ministry of Health's Division of Health Information Management, advanced the digitization of facility-level health registers through the implementation of DHIS2 eRegisters across Health Centre II' s and Health Centre III's nationwide.

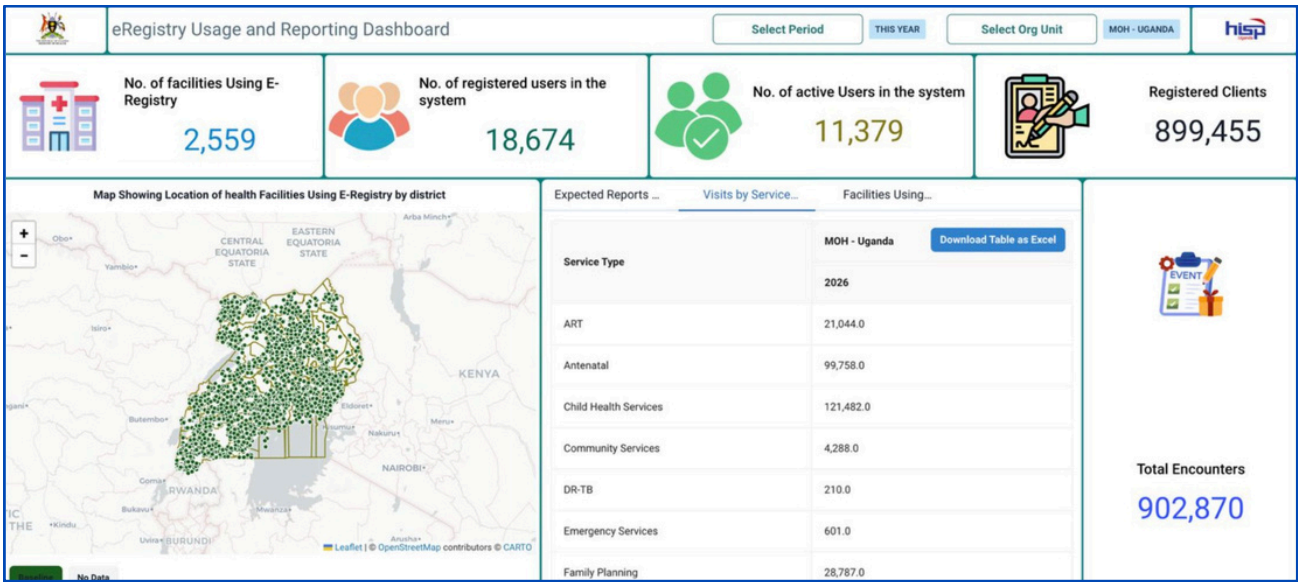
The initiative was driven by persistent challenges associated with the high cost and limited availability of printed paper registers, which often resulted in health facilities relying on improvised tools such as counter books that lacked standardized data elements and compromised the completeness and quality of routine health information.

The introduction of digital registers provided a sustainable alternative that supports standardized data capture at the point of care while reducing the reliance on paper-based systems.

The implementation of DHIS2 eRegisters has strengthened primary healthcare data management by improving data quality, reducing reporting burdens, and enabling the capture of comprehensive patient-level information to support continuity of care.

The initiative also introduced stock-gap measures to address shortages of paper registers while accelerating Uganda's transition towards integrated digital health information systems.

By digitizing routine service delivery data at the facility level, HISP Uganda is helping lay the foundation for more timely reporting, improved service planning, and evidence-based decision-making across the country's primary healthcare system.



eIDSR — Surveillance, Points of Entry, Vaccine-Preventable Diseases and Signal Management



In 2025, Uganda continued to strengthen its public health surveillance systems amid an increasingly complex disease landscape characterized by outbreaks of vaccine-preventable and emerging infectious diseases, including measles, which extended into 2026, and yellow fever, which prompted targeted mass vaccination campaigns in high-risk areas.

These events underscored the importance of resilient digital surveillance systems capable of supporting early detection, rapid reporting, laboratory confirmation, and coordinated outbreak response. During the year, the Ministry of Health also advanced the institutionalization of Regional Public Health Emergency Operations Centres (PHEOCs) to strengthen decentralized preparedness and response capacity, reinforcing Uganda's commitment to health security and epidemic preparedness.

Against this backdrop, HISP Uganda provided technical leadership to strengthen the national electronic Integrated Disease Surveillance and Response (eIDSR) system, supporting case-based surveillance, vaccine-preventable disease monitoring, signal management, laboratory integration, and surveillance at Points of Entry (PoE). Working closely with the Ministry of Health, CDC/Jhpiego, AFENET, and other partners, HISP Uganda enhanced digital reporting workflows, analytics, and data management to enable timely detection and response to public health threats. The eIDSR platform also facilitated community and facility-based reporting, improved access to laboratory results, and strengthened case line listing and outbreak monitoring, contributing to a more coordinated and evidence-driven national surveillance system capable of responding to current and emerging public health emergencies.

EPI Data Management, Quality & Visualization (GAVI TCA)

HISP Uganda partnered with the Ministry of Health under the Gavi Technical Collaboration Agreement (TCA) to strengthen Uganda's immunization information systems through improved data management, data quality, and visualization.

As Uganda continues to expand its immunization program and reach every child with life-saving vaccines, timely and reliable data has become increasingly important for tracking vaccine coverage, identifying zero-dose and under-immunized children, monitoring service delivery performance, and guiding equitable resource allocation. Strengthening digital data systems is therefore critical to ensuring that immunization programs are responsive, efficient, and evidence-driven.

Building on its expertise in DHIS2 and national health information systems, HISP Uganda supported the enhancement of immunization data structures, data quality processes, analytics, and interactive dashboards that enable program managers to better monitor performance and make informed decisions in 2025.

The initiative strengthened routine data review and visualization across national and subnational levels, providing health managers with improved insights to guide planning, outreach, and service delivery.

By transforming routine immunization data into actionable intelligence, the partnership is contributing to stronger immunization systems and improved health outcomes for children and communities across Uganda.



Health workers entering data from a register at a health facility

Visceral Leishmaniasis & TB Data

The digitization of individual-level Visceral Leishmaniasis (VL) data marked an important step toward strengthening Uganda's case-based disease surveillance systems.

Leveraging the national eIDSR/eTracker platform, the initiative modernized patient registration, case tracking, follow-up, reporting, and data use by replacing fragmented paper-based processes with integrated digital workflows aligned to national surveillance standards.

Leveraging its expertise in DHIS2 and digital health systems, HISP Uganda led the customization of the eIDSR/eTracker platform to support individual-level VL data capture and analytics, placing the patient at the centre of the information system.

The initiative is expected to improve data quality, reduce reporting redundancies, strengthen surveillance and decision-making at district and national levels, and contribute to more responsive and evidence-driven management of neglected tropical diseases in Uganda.



CDC–METS: Strengthening Monitoring, Evaluation, and Strategic Information Systems



HISP Uganda continued to support the CDC-funded Monitoring and Evaluation Technical Support (METS) programme, implemented through the Makerere University School of Public Health in 2025.

This was done to strengthen Uganda's monitoring and evaluation and strategic information systems for public health programs.

The initiative focused on enhancing data quality, analytics, reporting, and evidence generation to support performance monitoring and informed decision-making across HIV, TB, and other priority health programs.

Drawing on its expertise in DHIS2 and national health information systems, HISP Uganda provided technical assistance in data management, dashboard development, routine analytics, capacity building, and evidence use for program review and planning.

The continued partnership contributed to stronger monitoring and reporting systems, improved data-driven decision-making, and enhanced institutional capacity to support effective implementation of national and partner-supported health interventions.



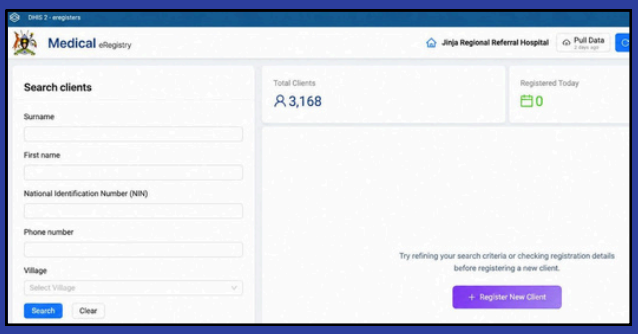
Training of Point of Entry health workers/screeners on traveller screening and reporting in the eIDSR system from 19th to 22nd May 2025 at Golden Tulip Hotel Kampala.

Mental Health Data Prize Africa

In 2025, the "Uganda's Digital Mental Health Leap: Harnessing DHIS2 for Data-Driven Insights" project. The project successfully established a foundational framework for improving mental health data management in Uganda. Key achievements include the completion of a thorough health facility assessment at Kayunga and Entebbe Regional Referral Hospitals, which identified critical data gaps and service delivery challenges, and the subsequent approval of the project's research protocol by the Research Ethics Committee. Additionally, the team successfully launched the Mental Health Data Prize (MHDP) project at a multi-stakeholder meeting, which facilitated alignment among the Ministry of Health, regional facilities, and partners. This engagement also supported the successful training of staff from 18 regional referral hospitals on the newly developed DHIS2 Event capture tool, and the distribution of essential data-entry equipment, including laptops and MiFi routers, to enhance facility-level data collection.



The Asst.Commissioner, Mental Health Division, Ministry of Health, Dr Hafsa, with 18 Regional Referrals and HISP Uganda staff at the first stakeholders meeting for the Mental Health Data Prize Project



Mental Health DHIS2 tracker digital register developed for mental health data



Building on these operational milestones, the project made significant strides in data preparation and analytical capacity. The team commenced the extraction and cleaning of over 20,000 retrospective records from 2022 to 2024, utilising the customised DHIS2 tool to create a harmonised, individual-level longitudinal dataset.

Preparatory analysis of aggregated data was also completed, enabling the team to identify caseload distributions, seasonal patterns, and correlations for key mental health conditions, and to further leverage machine learning models for trend forecasting.

These collective efforts have successfully laid the groundwork for the next phase of the project, which will focus on deploying advanced AI-driven analytics, integrating data into the DHIS2 Tracker system, and generating actionable policy outputs.

Improving Quality and Use of Newborn Indicators (IMPULSE)

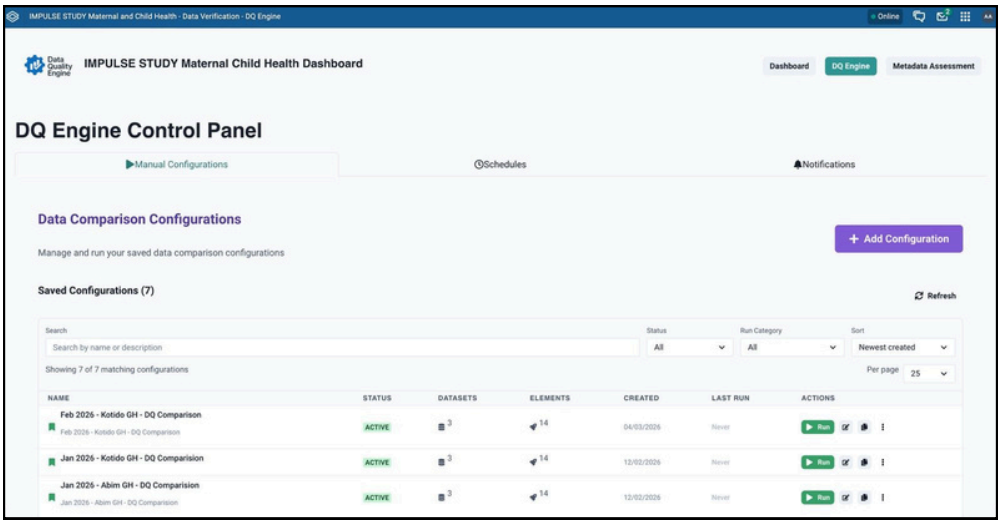
The Improving Quality and Use of Newborn Indicators (IMPULSE) study achieved 85% of its planned activities, successfully developing and deploying the IMPULSE Data Quality (DQ) Engine in the Karamoja region. This innovative solution integrates a DHIS2-based dashboard with a two-way SMS feedback mechanism, enabling health facility staff to receive real-time alerts regarding data discrepancies between source records and the DHIS2/eHMIS system, regardless of internet connectivity.

Key technical milestones included comprehensive requirements gathering, system design, and the successful testing of the platform with dummy data. This agile architecture supports a repeatable, scalable workflow for monitoring data quality across both rural and urban healthcare settings.



Beyond technical implementation, the project prioritised local capacity building by training 18 participants, including health facility users and district staff, on newborn indicators and the new digital tools. Supported by the development of detailed user manuals and job aids, this initiative has established a consistent operational workflow across six pilot facilities in the Karamoja region.

Through an agile development approach, the team successfully incorporated critical stakeholder feedback—such as improved SMS alert relevance and configuration cloning features—ensuring the solution remains responsive to user needs. These efforts have laid a strong foundation for improved data accuracy, supporting more reliable, data-driven decision-making for maternal and newborn health commitments.



The IMPULSE Data Quality Engine Control Panel in DHIS2, developed by HISP Uganda, showing Kotido General Hospital Data Comparisons

EPOSIT

HISP Uganda continued to collaborate with Makerere University School of Public Health, the Norwegian Institute of Public Health, and the Ministry of Health Uganda to implement the EPOSIT project, a research and implementation initiative aimed at strengthening public health data systems and evidence-informed decision-making.



Group photo of all participants at the retraining in Mukono on ANC eRegistry

HISP Uganda continued to collaborate with Makerere University School of Public Health, the Norwegian Institute of Public Health, and the Ministry of Health Uganda to implement the EPOSIT project, a research and implementation initiative aimed at strengthening public health data systems and evidence-informed decision-making.



Data validation at Kiyoola HC II with HF midwife in Mukono district.

By fostering collaboration between academic institutions, government, and international partners, EPOSIT is supporting the translation of data into actionable evidence, strengthening national capacity for public health research, and improving the effectiveness of health programs and interventions.



The District Health Officer of Mukono district addressing the Midwives and data personnel using the ANC eRegistry at a retraining in Mukono in October 2025 at Ridar Hotel - Mukono

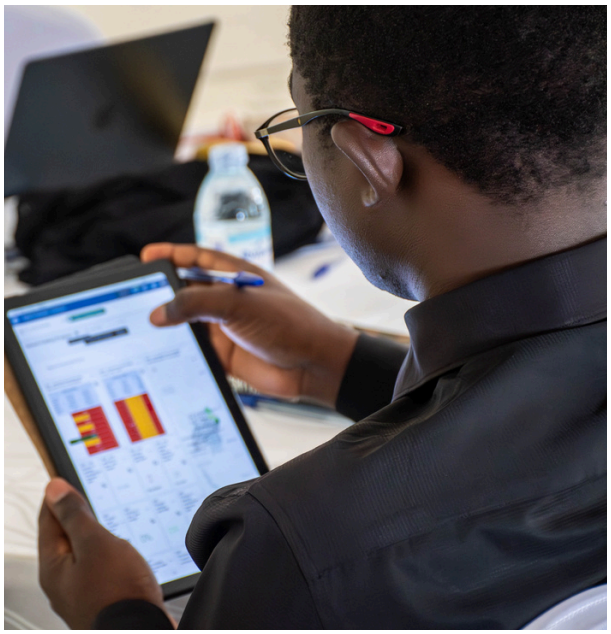
DOMAIN 2: EDUCATION

In 2025, HISP Uganda reinforced its status as a "DHIS2 for Education Center of Excellence," spearheading digital transformation initiatives across East and West Africa. Leveraging the Global Partnership for Education's KIX 2.0 framework and targeted governmental collaborations, the organization facilitated the modernization of Education Management Information Systems (EMIS) in Uganda, Nigeria, Eswatini, and South Sudan.

This strategic engagement aimed to replace legacy data architectures with robust, digitized workflows, thereby equipping education ministries with the high-fidelity data necessary to optimize strategic planning, resource allocation, and evidence-based decision-making.
Implementation strategies were tailored to address specific national technical requirements while ensuring scalability and interoperability.



In Uganda, the deployment of the DHIS2-based District Education Management Information System (DEMIS) provided 10 administrative units with enhanced planning and budgeting capabilities. Concurrently, in Eswatini, HISP Uganda facilitated a comprehensive migration from paper-based legacy systems to the integrated, mobile-capable SEMIS platform for learner and staff tracking. In Nigeria, the organization addressed data fragmentation across 12 states by synthesizing manual reporting into a unified digital ecosystem, complemented by the architecture and deployment of the high-level NEMIS monitoring dashboard.



Beyond core system deployment, HISP Uganda prioritized the institutionalization of data-use cultures through end-to-end technical support, including custom development, intensive data-use mentoring, and comprehensive capacity-building workshops. By integrating these systems into national operational frameworks, the organization provided partner governments with the tools required to track performance metrics against both national and international education benchmarks. This holistic approach to infrastructure development has established a resilient foundation for equitable access and educational quality, further positioning HISP Uganda as a critical driver of digital public infrastructure within the global education agenda.

Uganda DEMIS Strengthening (KIX 2.0)

HISP Uganda supported MoES Uganda to strengthen the District Education Management Information System (DEMIS) under KIX 2.0 expanding DHIS2-DEMIS use for district and school-level education data collection,visualization,analysis, and decision-making across 10 administrative units.

In 2025, HISP Uganda partnered with the Ministry of Education and Sports to strengthen Uganda's District Education Management Information System (DEMIS) under the KIX 2.0 initiative, enhancing the use of digital data systems to improve education planning and management.

Built on the DHIS2 platform, DEMIS supports the collection, visualization, and analysis of education data at district and school levels, providing education managers with timely and reliable information to guide planning, resource allocation, performance monitoring, and service delivery.

The initiative reflects Uganda's growing commitment to leveraging digital innovation to strengthen education governance and improve learning outcomes.





These investments reflect recognition that modern education systems require robust digital infrastructure and data-use cultures to support equitable access, quality teaching and learning, and evidence-based resource allocation.

In Uganda, HISP Uganda strengthened the District Education Management Information System (DEMIS) through DHIS2, enabling district and school leaders across 10 administrative units to access timely education data for planning and budgeting.

In Eswatini, HISP Uganda supported the Ministry of Education and Training to operationalize SEMIS, a modern DHIS2-based system with mobile capabilities that transitioned from paper registers to integrated learner and staff tracking at national scale.

ESWATINI SEMIS SCALE-UP

The strengthening of Eswatini's School Education Management Information System (SEMIS) continued during 2025, building on its national launch in March 2024 and supporting the country's transition towards a fully digital education information system.

The strengthening activity focused on scaling SEMIS nationally, improving aggregate and individual-level data management, enhancing learner and staff tracking capabilities, and strengthening dashboards and school reporting functionality.

This represented a critical modernization of Eswatini's education data infrastructure, transitioning from reliance on paper registers and legacy MS Access systems that had become difficult to maintain and increasingly unresponsive to the country's evolving education information needs.

HISP Uganda's technical support enabled MoET Eswatini to operationalize SEMIS as a sustainable, integrated platform that supports planning, monitoring, inclusive education, learner tracking, and evidence-based decision-making across the education sector.



Mfanukhona Nkambule, MoET supporting the team on the SEMIS application



Nelsiwe Dlamini, MoET presenting the National Dashboard

Through DHIS2 for Education configuration, mobile app strengthening, school report-card development, individual data workflows, visualization improvements, and comprehensive training and user support, HISP Uganda equipped education administrators, teachers, planners, and inclusive education teams with a modern system to track learners and teaching staff, manage learning data, and make data-informed decisions for improved educational outcomes.

The partnership between MoET Eswatini, UNICEF, the University of Oslo, HISP Uganda, and Saudigitus demonstrates the collaborative approach required to build modern, sustainable education data systems that serve national education goals.

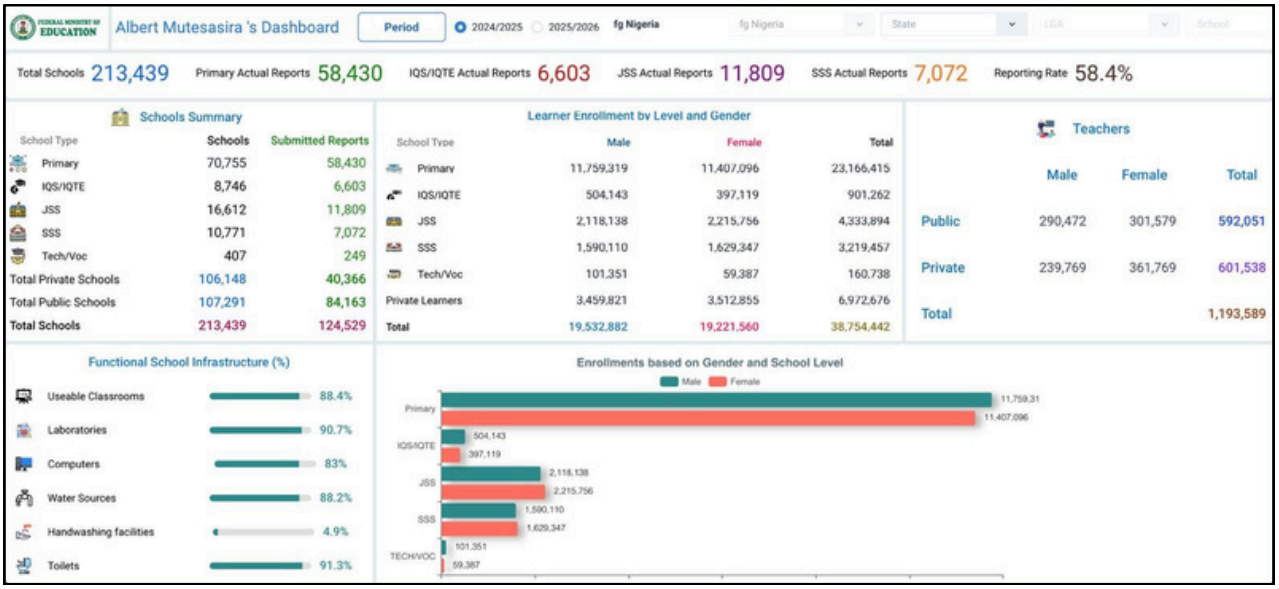


Bridget Kusiima, HISP Uganda, supporting the head teacher of Premier Independent Primary

EMIS NIGERIA

Across 12 Nigerian states, education leaders faced critical barriers to effective planning and resource allocation: fragmented manual reporting systems, regional disparities, and limited real-time access to education data. To address these challenges, a significant DHIS2-based digitization initiative transformed how education data is collected, validated, analyzed, and used across Bauchi, Borno, Jigawa, Kano, Katsina, Kebbi, Sokoto, Zamfara, Adamawa, Kaduna, Yobe, and Enugu.

The unified, web and mobile-enabled DHIS2 platform enables state ministries of education, local government education teams, and school administrators to access timely, accurate data for evidence-based decision-making.



An oversight dashboard for EMIS Nigeria.

Through the wider HISP network collaboration, technical expertise was mobilized to customize and deploy the platform in ways that meet the specific needs of participating states. The implementation included legacy data harmonization, integration of diverse education data sources (including non-formal and Quranic education), training of state and local education teams through a cascade model, and establishment of dashboards and analytics capabilities.

By the end of 2025, the project was on track to deliver a modern, integrated education data system that supports planning, financing, monitoring, and accountability across Nigeria's education sector, strengthening the country's capacity to use data to improve educational outcomes and equity.

KIX-SEEDS:Strengthening Education Data Use Through Research and Innovation

The KIX-SEEDS project continued to advance efforts to strengthen the use of education data for decision-making at the sub national level in Uganda during 2025.

Implemented with support from the Global Partnership for Education Knowledge and Innovation Exchange (KIX) through the African Population and Health Research Center (APHRC), the initiative is helping to strengthen education data systems and promote a culture of evidence-informed planning and management across the education sector.



HISP Staff giving a preview of the Policy brief to the Minister of Education and other people in attendace during the KIX-SEEDS annual convening 2026.

The project also contributed to documenting lessons and scaling innovative approaches to education data use, fostering cross-country learning and collaboration.

By strengthening the practical use of evidence for planning and resource allocation, KIX-SEEDS is helping build more responsive and data-driven education systems in Uganda and across the region.



The Honorable Minister of State for Primary Education, Dr. Moriku Joyce Kaducu, officially launched a pioneering policy brief at the KIX-SEEDS annual convening 2026

During 2025, HISP Uganda provided research leadership, stakeholder engagement, capacity building, and knowledge-sharing support to enhance the collection, interpretation, and use of education data by local governments and education managers.



The Honarable Minister of State for Primary Education , Dr. Moriku and other guest of Honours during the KIX-SEEDS annual convening 2026

DOMAIN 3: GOVERNANCE

Effective national governance requires timely, accurate, and accessible information on how government policies and programs are performing. To strengthen Uganda's evidence-based governance infrastructure, HISP Uganda supported critical upgrades to the nation's key monitoring and evaluation systems the National Development Plan IV M&E platform under the Office of the Prime Minister and National Planning Authority, and the Government Manifesto Reporting and Visualization System under the Office of the President.

These digital platforms serve as the backbone for tracking implementation progress, coordinating across government institutions, and enabling senior decision-makers to monitor performance, assess results, and adjust strategies based on reliable data.

In 2025, HISP Uganda provided strategic technical leadership to design, customize, and functionalize these M&E systems, ensuring they could integrate performance data from Ministries, Departments and Agencies, and local governments. The upgrades focused on strengthening digital reporting workflows, improving indicator tracking and visualization, enhancing dashboard functionality, and supporting evidence-based review of policy and programme implementation.



By modernizing how the government collects, analyzes, and uses performance data, these systems reduce fragmented reporting, improve accountability across the public sector, and give planners, M&E officers, and senior government leaders access to the information they need for coordination and decision-making.

These governance systems investments reflect HISP Uganda's strategic positioning as a trusted partner to Uganda's central government, supporting the institutional infrastructure required for transparent, evidence-based governance and implementation of the national development agenda.

Building on prior experience with similar systems, HISP Uganda contributed the technical expertise and systems thinking needed to translate government priorities into integrated digital platforms that strengthen accountability, improve inter-agency coordination, and enable data-driven management of Uganda's most critical national initiatives.

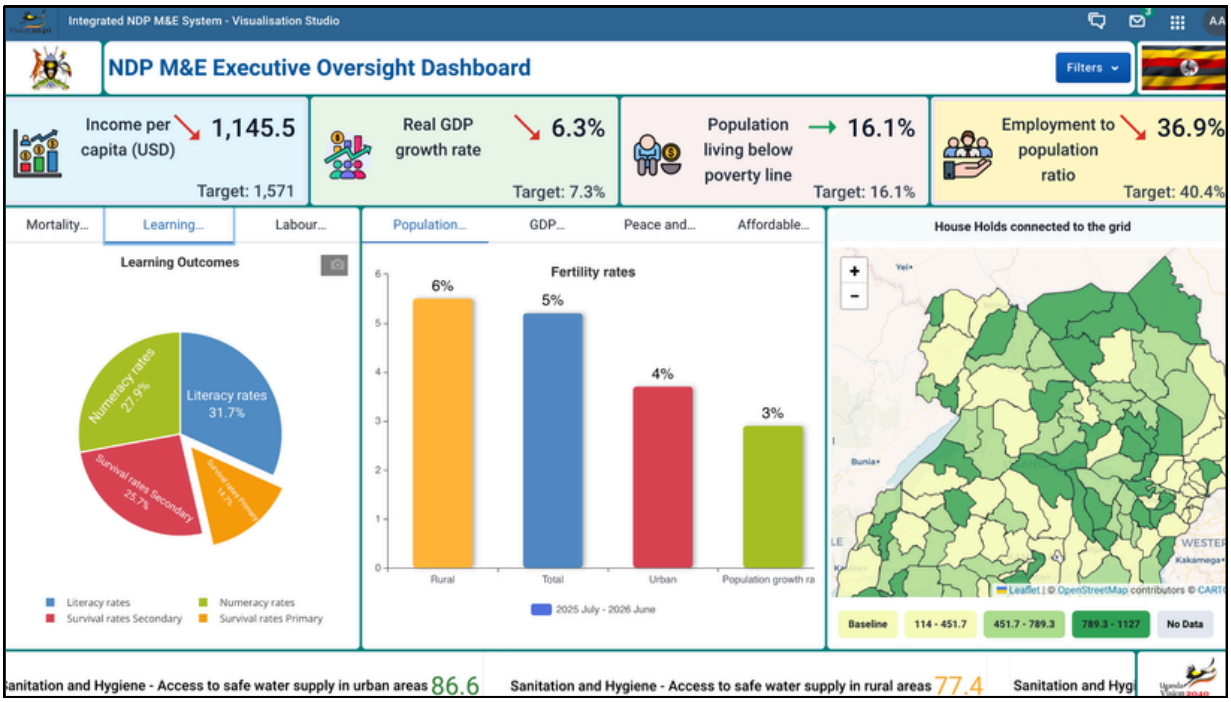
NDP IV M&E Web System

The upgrade and operationalization of Uganda's National Development Plan IV (NDP IV) Web-Based Monitoring and Evaluation System marked an important milestone in strengthening the country's digital governance and national planning framework.

Implemented in collaboration with the Office of the Prime Minister (OPM) and the National Planning Authority (NPA), the initiative enhanced digital reporting, indicator tracking, performance monitoring, and evidence use across government institutions while building on the foundation established under the NDP III M&E system.

Leveraging its expertise in DHIS2 and digital information systems, HISP Uganda led the system design, customization, dashboard development, and reporting workflow configuration, enabling more timely and accessible performance data for policymakers and planners.

The enhanced platform is supporting Ministries, Departments and Agencies, local governments, and oversight institutions to track progress against national development targets, strengthen accountability, and promote evidence-based planning and decision-making across Uganda's public sector.



Executive oversight dashboard in the NDP M&E System.

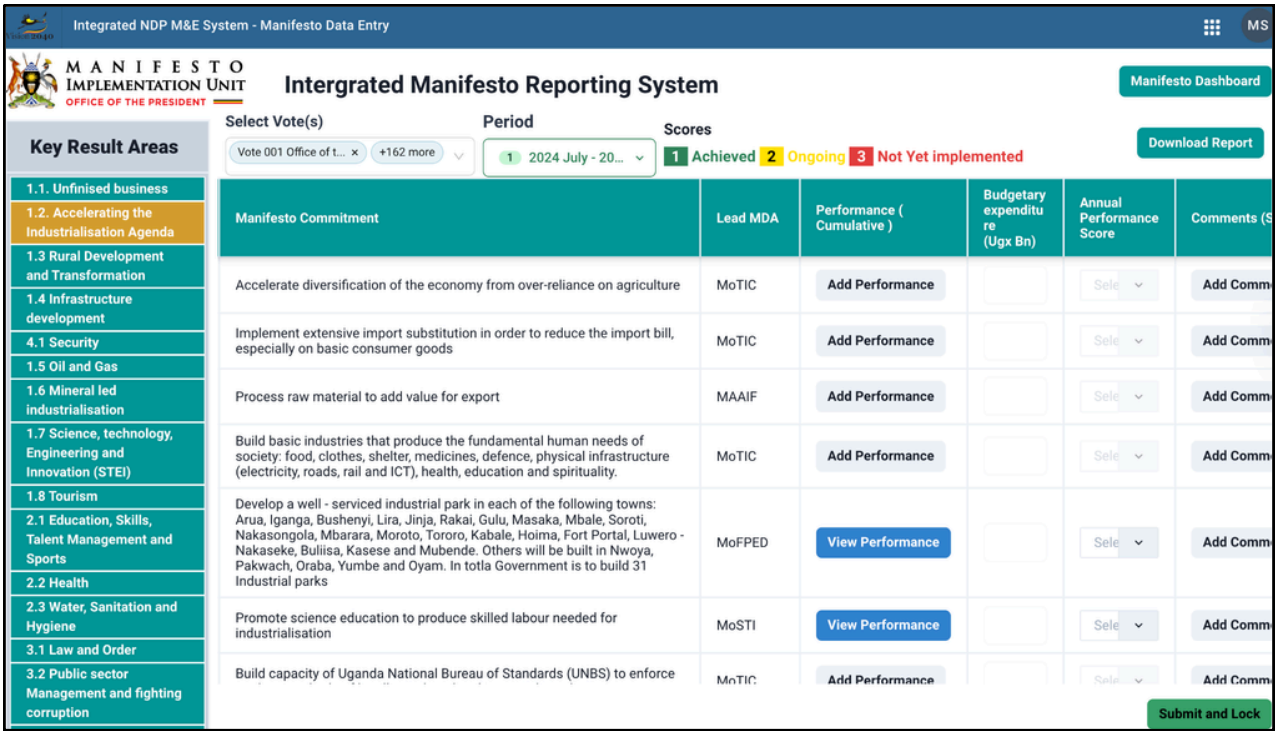
System Office of the President — Manifesto Reporting & Visualization Upgrade

The upgrade of the Manifesto Reporting and Visualization System represented an important step in strengthening digital governance and accountability for government programme implementation.

The enhanced platform was designed to improve the capture, tracking, analysis, and visualization of manifesto commitments across sectors, providing government leaders with timely and reliable information to support performance monitoring and evidence-based decision-making.

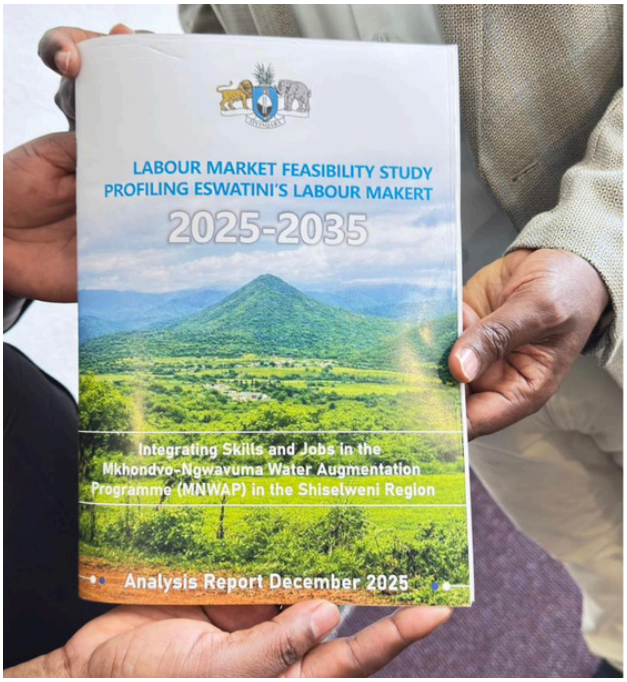
Drawing on its expertise in digital information systems and governance monitoring platforms, HISP Uganda enhanced reporting workflows, dashboard functionality, data structures, and visualization tools to improve the accessibility and interpretation of implementation data.

The upgraded system is enabling the Office of the President, Ministries, Departments and Agencies, and other government stakeholders to better track progress against manifesto commitments, promote evidence-based decision-making, and strengthen transparency and accountability in public sector performance management.



The data entry capture screen for the Integrated Manifesto Reporting system

LABOUR MARKET FEASIBILITY STUDY – ESWATINI



In 2025, HISP Uganda served as the lead consultant for the Labour Market Feasibility Study: Profiling Eswatini's Labour Market, 2025–2035, implemented under the Ministry of Education and Training, Eswatini, with funding from the African Development Bank.

The study generated strategic evidence on labour market trends, skills demand, workforce requirements, and the alignment between education and employment, providing a foundation for long-term human capital development and workforce planning.

Through stakeholder engagement, labour market analysis, and evidence synthesis, HISP Uganda supported the development of practical recommendations to inform education, skills development, and employment policies in Eswatini.

The study was expected to guide investments in technical and vocational education, higher education, and workforce development while strengthening the use of data and research to promote inclusive economic growth and improve the alignment between education systems and labour market needs.



Florence Musinguzi , HISP Uganda staff training partispants during her visit in Eswatini on labour market feasibility.

GRANTS

CDC–Makerere University School of Public Health Monitoring and Evaluation Technical Support (METS)

Uganda's national public health program from HIV to TB control require robust data quality, strategic analytics, and evidence-use systems to monitor performance and guide resource allocation.
Through collaboration with Makerere University School of Public Health under the CDC-funded Monitoring and Evaluation Technical Support (METS) program, HISP Uganda provided strategic support to strengthen the monitoring and evaluation and health information systems infrastructure that enables these programs to track progress, assess impact, and use data for evidence-based decision making.

Leveraging its expertise in DHIS2 and digital health systems, HISP Uganda provided technical assistance in data management, dashboard development, routine analytics, monitoring and evaluation reporting, and capacity building for evidence-based program review and planning.

Through this partnership, HISP Uganda contributed to strengthening national and sub national health information systems, enabling government and implementing partners to make more timely, data-driven decisions that improve programme performance and public health outcomes.

HISP AFRICA PROJECT MANAGEMENT, FINANCE AND ADMINISTRATION CAPACITY BUILDING PROGRAM

HISP Uganda led a regional capacity-building program to strengthen project management, finance, and administration systems across HISP Africa groups. The initiative was designed to enhance institutional capacity and operational effectiveness, equipping HISP groups with the knowledge and systems required to manage increasingly complex, multi-country digital transformation programs while meeting donor compliance and accountability standards.

Through practical training, peer learning, mentorship, and the sharing of best practices, HISP Uganda supported participating groups to strengthen project planning, financial management, reporting, risk management, procurement, and organizational governance processes.

By investing in institutional capacity across the HISP Africa network, the program is contributing to more sustainable, efficient, and resilient organizations capable of delivering high-quality digital health and information systems initiatives across the continent.

CAPACITY BUILDING IN INFORMATION SYSTEMS

HISP Uganda has consistently demonstrated strong commitment to capacity building as a foundation for sustainable information systems in Africa and beyond.

Through hands-on training, mentorship, technical assistance, and long-term institutional support, HISP Uganda strengthens the ability of ministries, agencies, implementing partners, and local technical teams to design, implement, manage, and continuously improve digital health and information systems.



HISP Uganda's approach goes beyond system deployment. It focuses on developing local ownership, practical skills, governance structures, and sustainable implementation practices that enable countries and institutions to maintain and adapt their own systems over time.

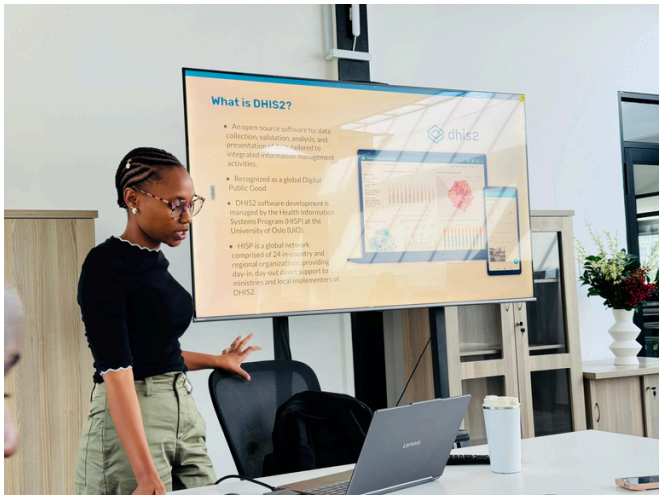
By building capacity in areas such as DHIS2 configuration, data use, system administration, interoperability, analytics, infrastructure management, and digital transformation leadership, HISP Uganda supports the creation of resilient information ecosystems that respond to local needs.



Across Africa and beyond, HISP Uganda continues to contribute to sustainable digital development by promoting open-source technologies, peer learning, regional collaboration, and country-led innovation.

Its work empowers local institutions to reduce dependency on external support, improve data-driven decision-making, and strengthen public sector service delivery.

Through these efforts, HISP Uganda remains a key partner in advancing sustainable, scalable, and locally owned information systems for improved service delivery and development outcomes.



Internship Programs

In 2025, HISP Uganda continued to strengthen its internship and student mentorship program as part of its broader commitment to building local capacity for sustainable digital transformation.

The program is implemented through continued collaboration and Memoranda of Understanding with Makerere University School of Public Health, University of Oslo and other universities, providing students and early-career professionals with practical exposure to digital health, education information systems, software development, DHIS2 configuration, data management, analytics, dashboard development, documentation, and implementation support.

This effort builds on HISP Uganda's long-standing role in capacity building, collaborative partnerships, and hands-on technical support across health, education, environment, and governance sectors.

Through mentorship by experienced HISP Uganda staff, six (6) interns were attached to active projects where they contributed to system testing, user support, data quality activities, visualization, research support, and project coordination, while gaining practical skills relevant to public-sector information systems.

Additionally, through an ongoing collaboration on capacity building and strengthening, HISP Uganda continues to offer lectures for the Master of Health Informatics (MHI) course for students at the Makerere University School of Public Health.



Albert Mutesasira training some of the participants during a training in Eswatini

Staff Training and Career Growth

HISP Uganda has placed strong emphasis on staff training, mentorship, and career growth as a core part of its sustainability model. By continuously investing in the professional development of its teams, HISP Uganda has built a skilled workforce capable of supporting complex information systems, leading innovation, and providing high-quality technical assistance in the region, across Africa and the world over.

This commitment to staff growth strengthens organizational capacity, promotes knowledge retention, and ensures that expertise is developed locally to sustain digital transformation efforts over the long term. Currently HISP Uganda has 4 active PhD staff, 8 staff undertaking their Master's course in different universities.

LIST OF STAFF-STUDENTS

- Monica Amuha - PhD - (Empowerment of District Managers. An Institutional logics perspective of the role of a decentralized education information. 5th year, University of Oslo)
- Eric Munyambabazi - PhD - (Scalable Interoperability for Public Sector Information Systems in developing countries: The case of Uganda, 4th year, University of Oslo)
- Pattrick Omiel- PhD -(Digital Health Platform Evolution and the Legitimation of Climate Services for Health in Uganda, University of Oslo, 2nd year)
- Joan Nakibuka- PhD - (Assessing the effects of climate and air quality variability on non-communicable diseases, a DHIS2 based modelling and visualisation approach 3rd year, Glasgow University)
- Stephen Ocaya -(Msc. Data Science at International University of Applied Science in Germany focused on Machine Learning)
- Sam Kasozi - Masters - Design and Pilot Evaluation of a DHIS2 Tracker-Based Module for Monitoring TreatmentAdherence and Referral Completion Among Children with Severe Acute Malnutrition in Wakiso District, Uganda. Final year, Makerere University
- Florence Musinguzi- (Masters Degree in Management Studies, Participatory M&E practices and utilisation of Education-RelatedData among Government-Aided Primary schools in Ntungamo Municipal Council, Uganda, Uganda Management Institute Uganda, Completed)

- Brian Ntare- Masters - (Factors Influencing Malaria Vaccine Acceptability Among Caregivers of Children Under Five years and health Workers in Mukono District, Central Uganda, Uganda Christian University Second year)

- Timothy Rutare-Masters - (Master's in Computing and Information Systems The effect of Digitizing Individual- Level Data Collection tools on completeness and timeliness of reporting in Uganda's National Health Management Information System 2nd year, Liverpool John Moores University)

- Sula Ssebaduka-Masters -(A Machine Learning Model to predict HIV/AIDS Viral Load Non-suppression in Buikwe District , UGANDA at Makerere University School of Public Health.)

- Sonia Kuhumura -Masters - (MSc. Project Management Year One Cavendish University)

- John Karuhanga -Masters - (Factors Influencing expectant mothers' utilisation of health facilities for delivery in Isingiro District Uganda Management Institute, Final Year)



HISP Uganda staff . The people behind behind every digital platform, dashboard, and information system that is turning ideas and data into solutions.

VOICES FROM HISP UGANDA COMMUNITY

“Amidst the financial budget cuts in 2025, I witnessed remarkable resilience and teamwork among HISP staff. While for some people and organizations, funding cuts were demoralizing enough to halt their work, HISP staff came together to keep pulling together, supporting one another, and staying committed to the mission of contributing to the common good.” ***Program officer***

“2025 tested our leadership in many ways, particularly as financial constraints forced us to make difficult decisions, reassess priorities, and do more with limited resources. What stood out for me was the importance of providing clear direction, keeping teams motivated, and ensuring that our work remained aligned to the organisation’s mission. The year reinforced the value of decisive leadership, adaptability, and supporting people through periods of uncertainty.”
Project Coordinator,

"Seeing how much our programs have expanded stood out for me in 2025. It's been exciting to see different countries come on board including Nigeria, South Sudan, Lesotho, and Mauritius implementing DHIS2 at national scale. The continued growth in interest around DHIS2 is a strong sign of the impact and value we're bringing to health information systems globally." **Project lead**

"What stood out for me in 2025 was the growing partnership opportunities and trust built for HISP to support digital solutions globally. This year, HISP Uganda strengthened collaborations with a diverse range of stakeholders, including RedSky in Mauritius, MSH, Makerere University School of Public Health, IDI (Infectious Diseases Institute), and CUAMM. These partnerships reflect the confidence placed in HISP's expertise and are opening doors for us to expand our impact on digital health solutions beyond our borders."
Systems Developer

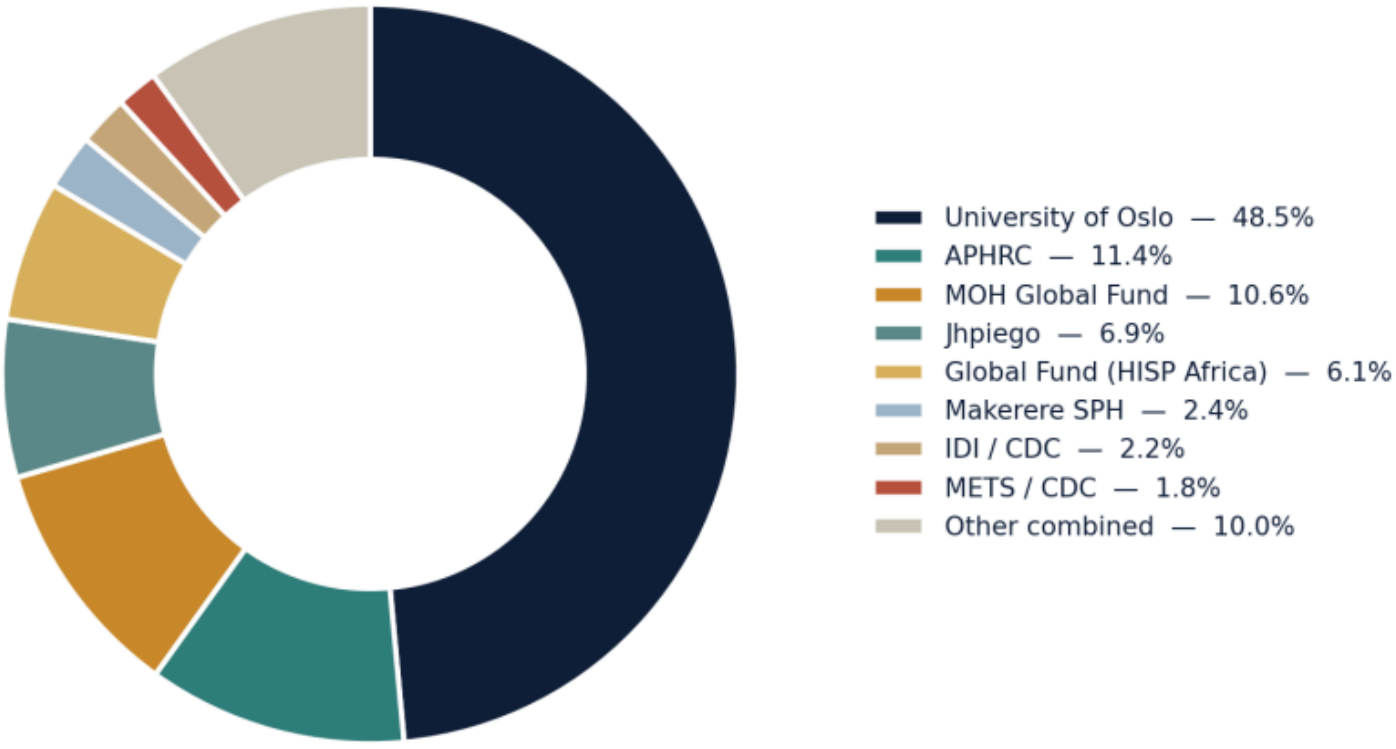
FINANCE AND COMPLIANCE

EXECUTIVE FINANCIAL SUMMARY

During the fiscal year 2025, Health Information Systems Program (HISP) Uganda undergone a systematic financial transition. Total Institutional Revenue registered at Ush 6,849,869,748.35, representing a 33.25% contraction from the Ush 10,261,501,808.12 achieved in fiscal year 2024. Total Expenditures for the period were tightly managed down by 25.40% to Ush 7,695,776,391.84 compared to Ush 10,316,432,482.06 in the previous period.

The net operating revenue for the year closed at a deficit of -Ush 845,906,643.49, which was partially balanced by Ush 9,616,078.62 in net other revenue gains (encompassing unrealized and realized foreign exchange movements alongside reconciliation adjustments), leaving a final consolidated Net Revenue line of -Ush 836,290,564.87.

REVENUE RESOURCE MOBILIZATION



FY2025 revenue by funding partner (Ush, Millions)

REVENUE RESOURCE MOBILIZATION PROFILE

The contraction in top-line revenue was primarily driven by a 41.94% reduction in external corporate grants moving from Ush 9,420,242,353.62 down to Ush 5,469,501,872.01 following shifts in regional programming models from the US Centers for Disease Control and Prevention (CDC).

To absorb this transition, HISP Uganda successfully diversified its inflows by commercializing its technical expertise, driving massive growth across technical consultancies and human capital training frameworks:
Consultancy Income: Grew significantly by 67.84% to Ush 842,887,929.79 (up from Ush 502,184,599.32 in FY 2024).

Training & Development: Surged exponentially by 380.51% to Ush 212,678,602.32 (up from Ush 44,261,181.94 in FY 2024).
Travel Reimbursements: Increased by 16.54% to Ush 324,801,344.23.

STATEMENT OF ACTIVITY

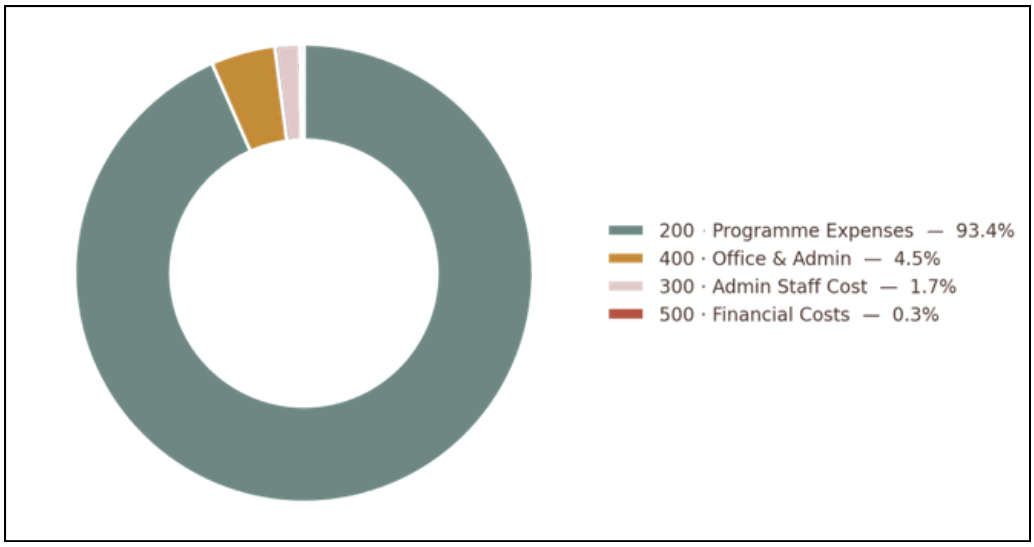
TABLE 2: CONSOLIDATED PROFIT AND LOSS PERFORMANCE

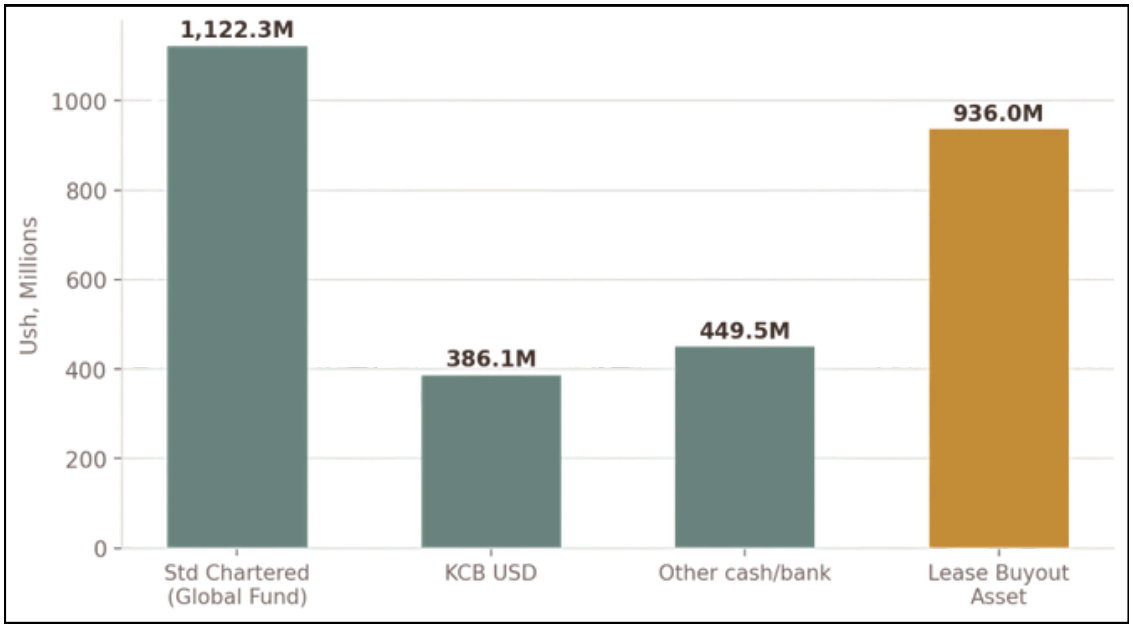
Line Item Category	FY 2024 (Ush)	FY 2025 (Ush)	Year-on-Year Change (%)
Total Revenue / Gross Profit	**10,261,501,808.12**	**6,849,869,748.35**	**-33.25%**
Total for Expenditures	**10,316,432,482.06**	**7,695,776,391.84**	**-25.40%**
Net Operating Revenue	**-54,930,673.94**	**-845,906,643.49**	**-1,440.00%**
Net Other Revenue (FX & Adjustments)	**-152,173,254.18**	**9,616,078.62**	**106.32%**
Net Revenue	**-207,103,928.12**	**-836,290,564.87**	**-303.80%**

EXPENDITURE EFFICIENCY & BALANCE SHEET INTEGRITY

HISP Uganda maintained an exceptional standard of program-centric capital distribution throughout 2025. Out of our total cost outlays of Ush 7,695,776,391.84, an overwhelming 93.42% was directed straight into Programme Expenses (Ush 7,189,687,765.41). Conversely, administrative staff costs (Line 300) dropped by 41.37% to Ush 134,434,512.36 and financial costs fell by 13.84%, demonstrating that internal cost controls successfully protected field implementation from administrative overhead inflation.

The balance sheet reflects extensive financial liquidity, with cash and bank balances totaling Ush 1,957,861,962.91 as of December 31, 2025. These liquid reserves are securely distributed across major accounts, including the Standard Chartered Global Fund account (Ush 1,122,289,114.00) and the KCB Bank USD account (Ush 386,109,906.34), creating an independent liquidity cushion to pre-finance project activities.





FIDUCIARY COMPLIANCE & FISCAL RISK MANAGEMENT

Financial oversight and statutory risk-mitigation metrics were strictly observed during the funding realignment. Institutional audit frameworks were steadily funded with an annual expenditure of Ush 13,275,000.00 to guarantee transparent compliance tracking. Fiduciary obligations were executed, with payroll systems tracking and processing Ush 373,460,962.00 in Employee National Social Security Fund (NSSF 10%) contributions and Ush 145,986,427.00 in Medical Insurance premiums, ensuring zero institutional defaults or financial exposure.

In summary, the results from the 2025 financial period demonstrate that HISP Uganda has established a highly sustainable financial model. Backed by Ush 1.95 Billion in liquid cash assets, a consolidated net programme efficiency rating exceeding 93%, and a proven ability to scale self-generated consultancy and training revenues, the organization possesses the fiscal resilience and structural capital needed to manage and sustain its operating obligations independently.

LOOKING AHEAD: 2026 PRIORITIES

Through projects such as KIX-SEEDS, the Mental Health Data Prize, DIDIDA, EPOSIT, MPDSR-related work, and MakRIF-supported initiatives, we contributed to evidence generation, digital health research, analytics, dashboard development, and practical learning. The Mental Health Data Prize work, in particular, demonstrated the potential of DHIS2 to digitize and analyze individual-level mental health data and support continuity of care, service planning, and policy learning.

Several achievements stood out during the year. We strengthened national DHIS2 platforms, supported data quality and visualization improvements, contributed to the digitization of paper-based workflows, advanced climate-health analytics, improved education data-use systems, and supported government M&E and reporting platforms. We also continued to provide capacity building through training, mentorship, technical assistance, documentation, stakeholder engagement, and hands-on user support.

A key best practice from 2025 was our continued emphasis on co-design and practical implementation. We worked closely with ministries, programme teams, districts, schools, facilities, researchers, and partners to ensure that systems respond to real user needs.

We also learned that digital systems are most effective when supported by strong governance, clear workflows, continuous mentorship, good documentation, and sustained investment in local capacity.



Partnerships were essential to our progress. We sincerely appreciate the collaboration of the Ministry of Health, Ministry of Education and Sports, Office of the Prime Minister, National Planning Authority, Office of President.

Building on 2025 momentum, HISP Uganda will focus on the following priorities in 2026:
Scale eRegisters to additional HC II and HC III facilities across Uganda
› Advance Uganda's climate-health integration toward production deployment
› Complete KIX 2.0 activities in Uganda (DEMIS) and Eswatini (SEMIS)
› Finalize the NDP IV M&E web system and support government uptake
› Publish findings from the Digital Mental Health Leap and submit policy briefs to MoH
› Expand the Malaria Repository to support programme analytics
› Strengthen HISP Africa group capacity through continued training
› Deepen research contributions through EPOSIT, DIDIDA, and emerging partnerships

OUR PARTNERS

Uganda Government Agencies

OFFICE OF THE PRESIDENT
THE REPUBLIC OF UGANDA

THE REPUBLIC OF UGANDA
OFFICE OF THE PRIME MINISTER

MONITORING AND EVALUATION TECHNICAL SUPPORT (METS) PROGRAM

NATIONAL PLANNING AUTHORITY
PLANNING FOR DEVELOPMENT

Development Partners

THE GLOBAL FUND

Gavi
The Vaccine Alliance

CDC
CENTERS FOR DISEASE CONTROL AND PREVENTION

unicef

wellcome

APHRC African Population and Health Research Center

unesco

WORLD BANK GROUP

KIX-SEEDS
Strengthening and Enhancing Education Data Systems

Academic Reasearch Partners

Makerere University
College of Health Sciences
SCHOOL OF PUBLIC HEALTH

NIPH
Norwegian Institute of Public Health

University of Glasgow

UiO : University of Oslo

Development Partners

UNIVERSITY OF MALAWI

Saudigitus

HISP
WEST AND CENTRAL AFRICA

HISP
SOUTH AFRICA

HISP Mozambique

HISP ZW

HISP tz

HISP
NIGERIA

hisp



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